

# The Resource Valuation and Optimisation Model: Real Impact from Real Options

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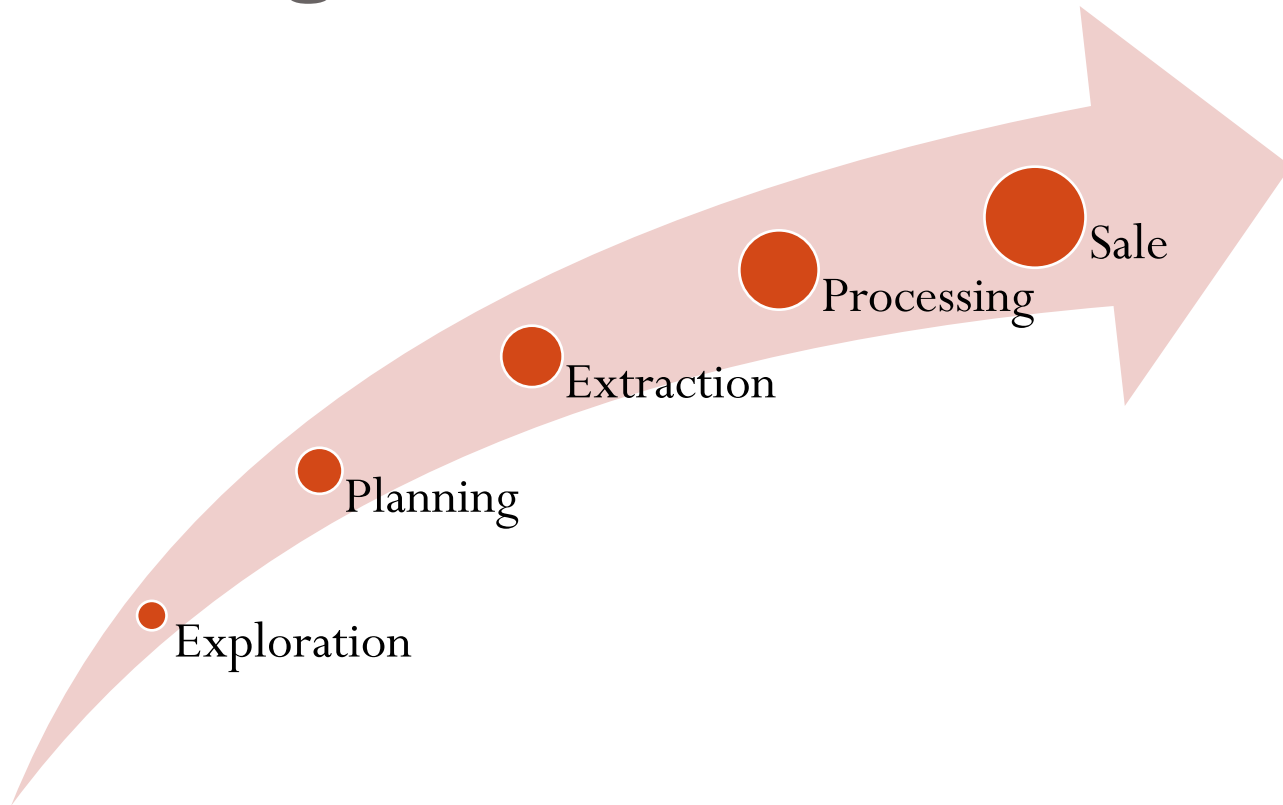
The University of Manchester

Kindly supported by the Engineering and Physical  
Sciences Research Council, UK.

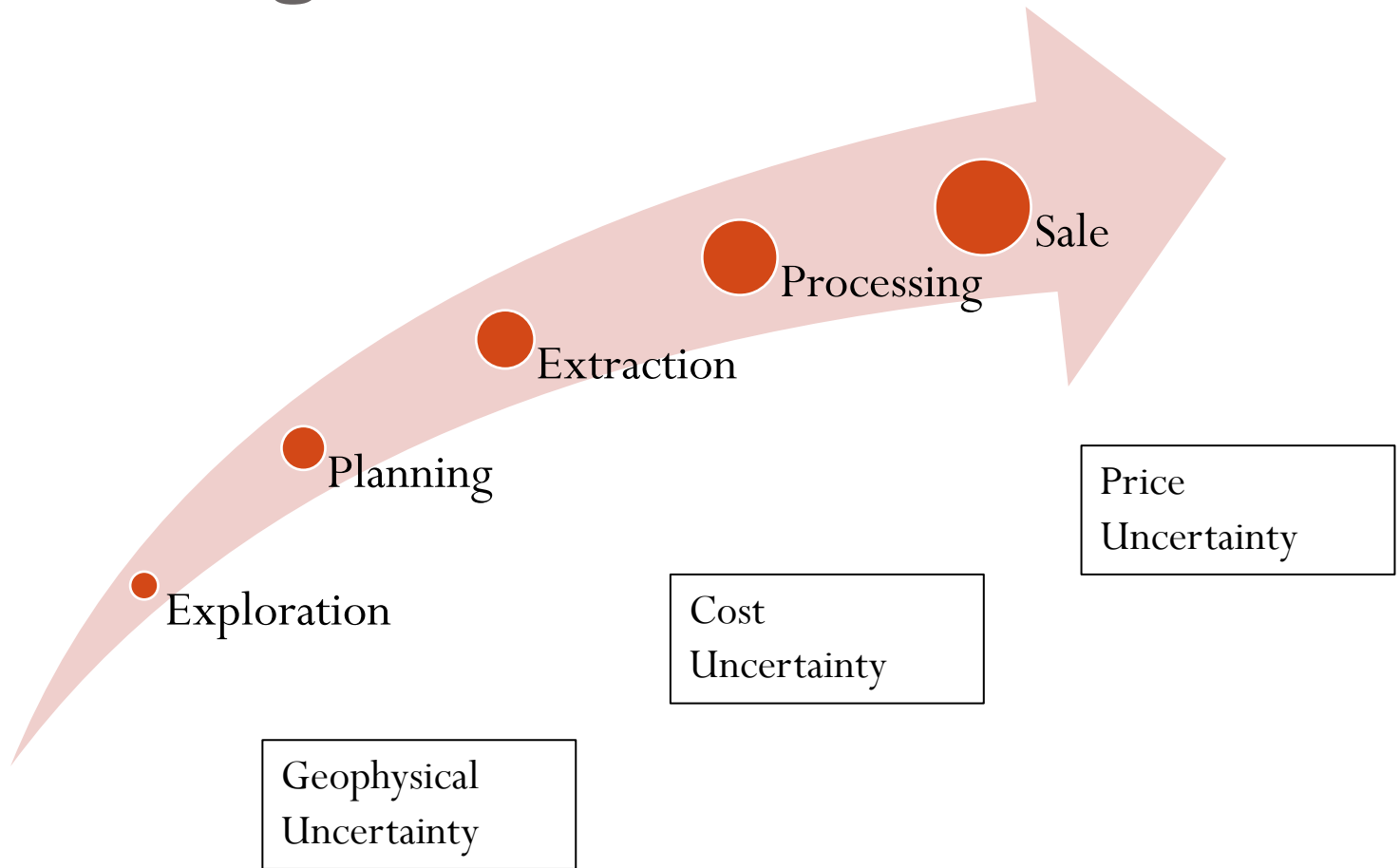
GEMCOM 

MANCHESTER  
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# Basic Mining Overview



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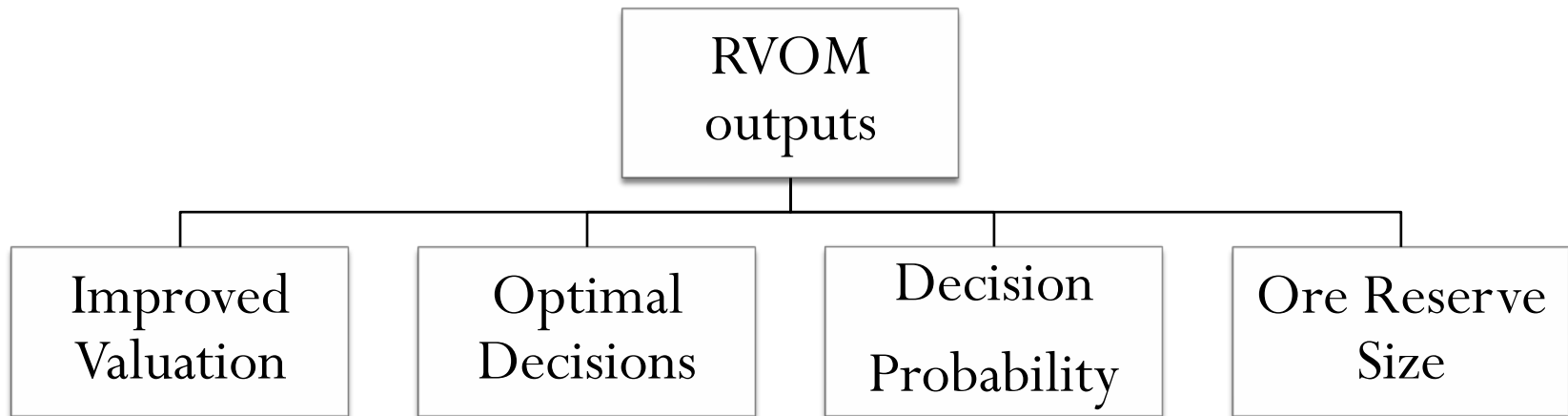


# What is the RVOM?

The RVOM is a real options software package that optimises a projects decision making under future, uncertain, commodity prices

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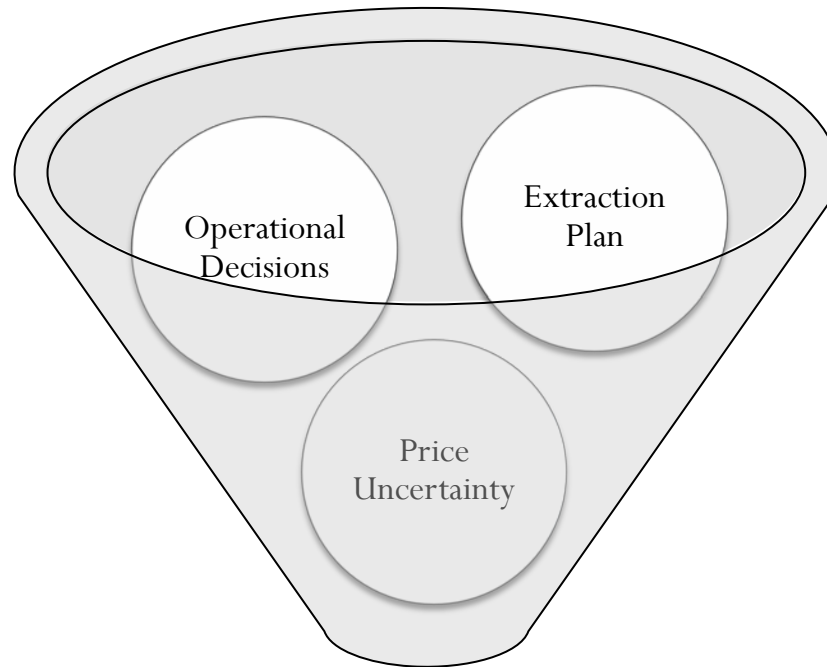


# Mining & Operational Decisions

Out of 285 North American gold mines who operated during 1988 and 1997:

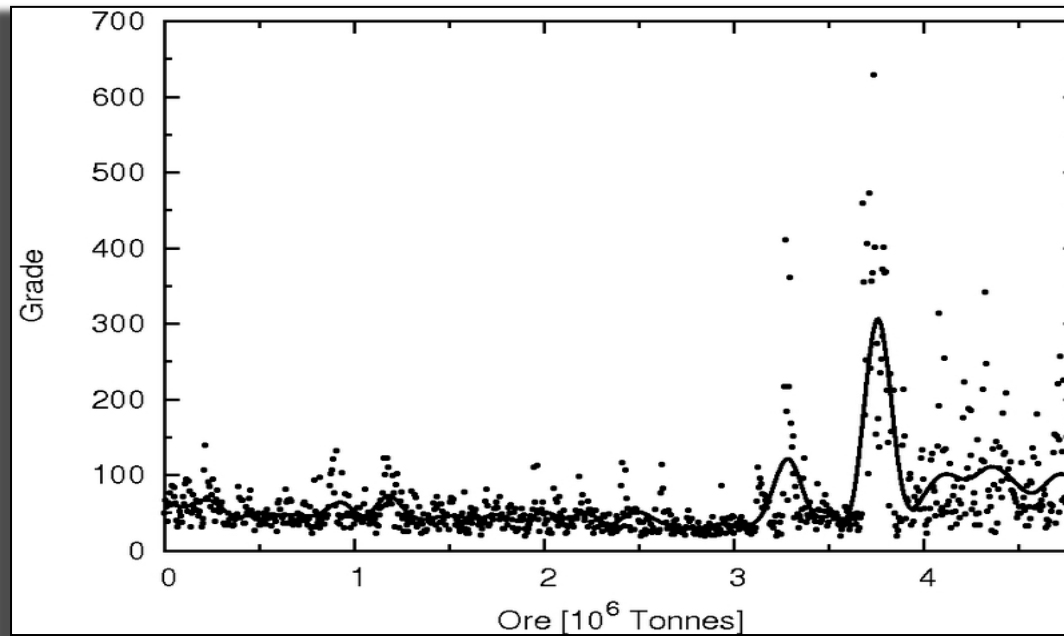
- More mines closed due to economic deterioration than depleted their reserves\*
- 30% of mines closed due to a fall in gold price\*
- Of those that closed, at least 12% reopened when gold prices rose again\*

# The RVOM ingredients



## Real Options Analysis

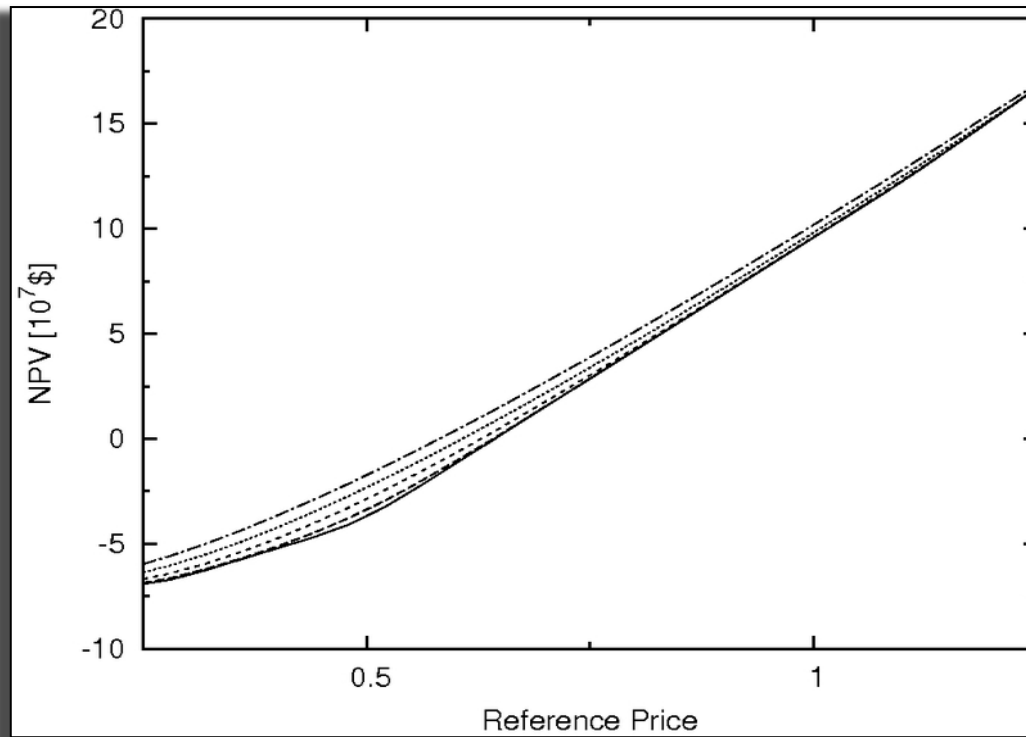
# Input: Extraction Schedule



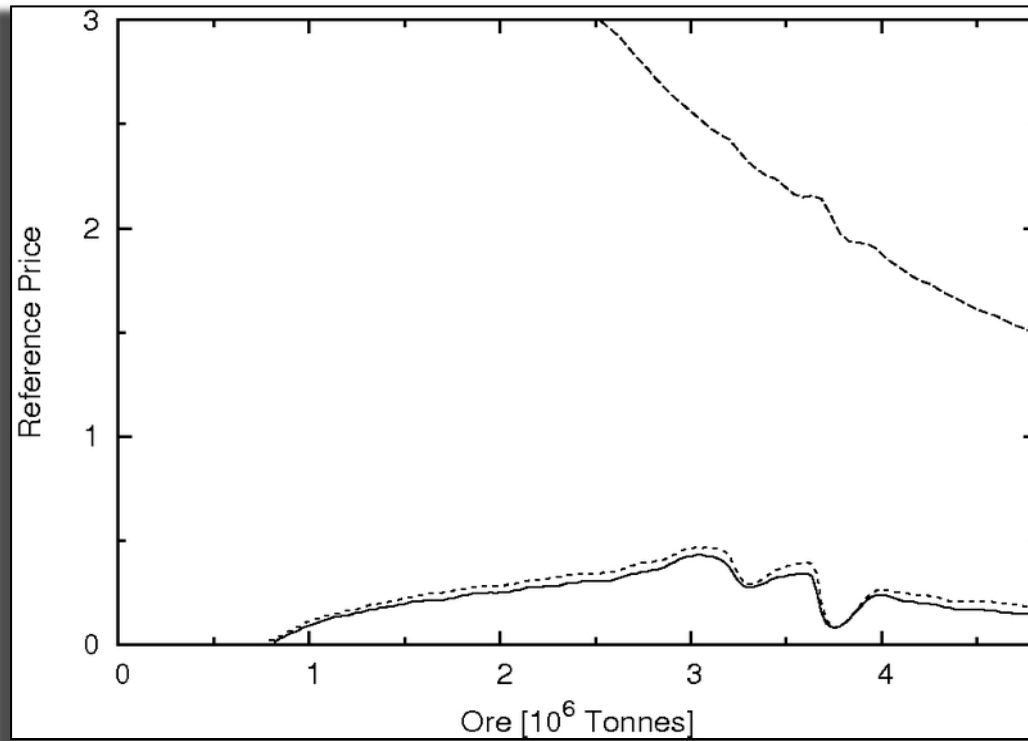
Mine operator holds the options to Expand or Abandon



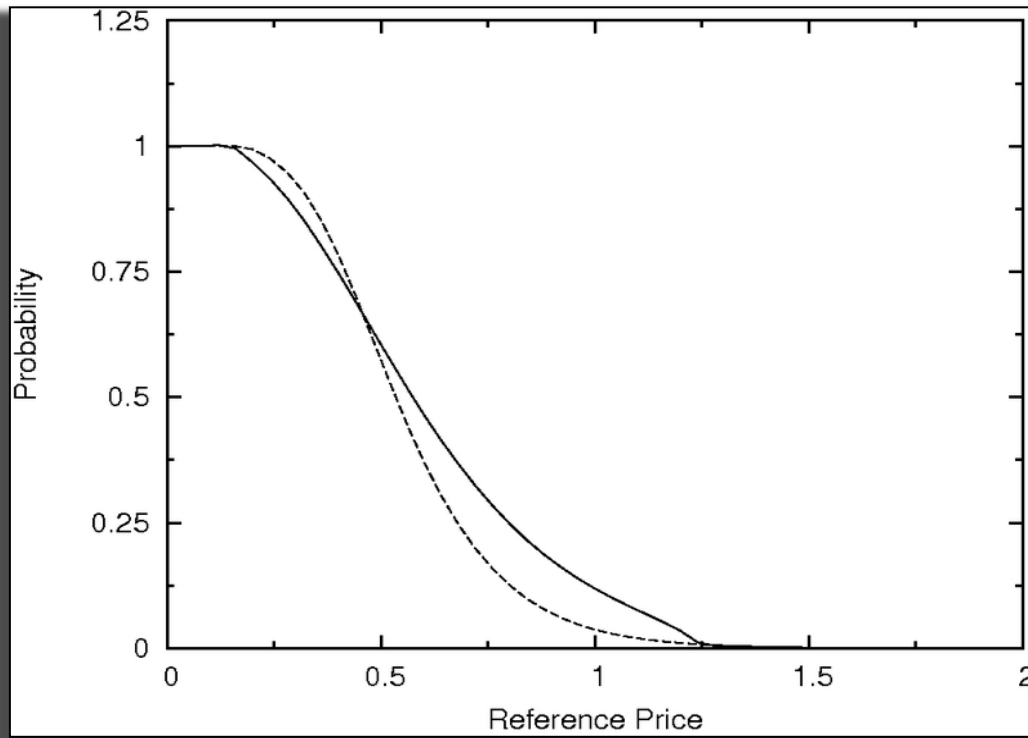
# Output: Valuation



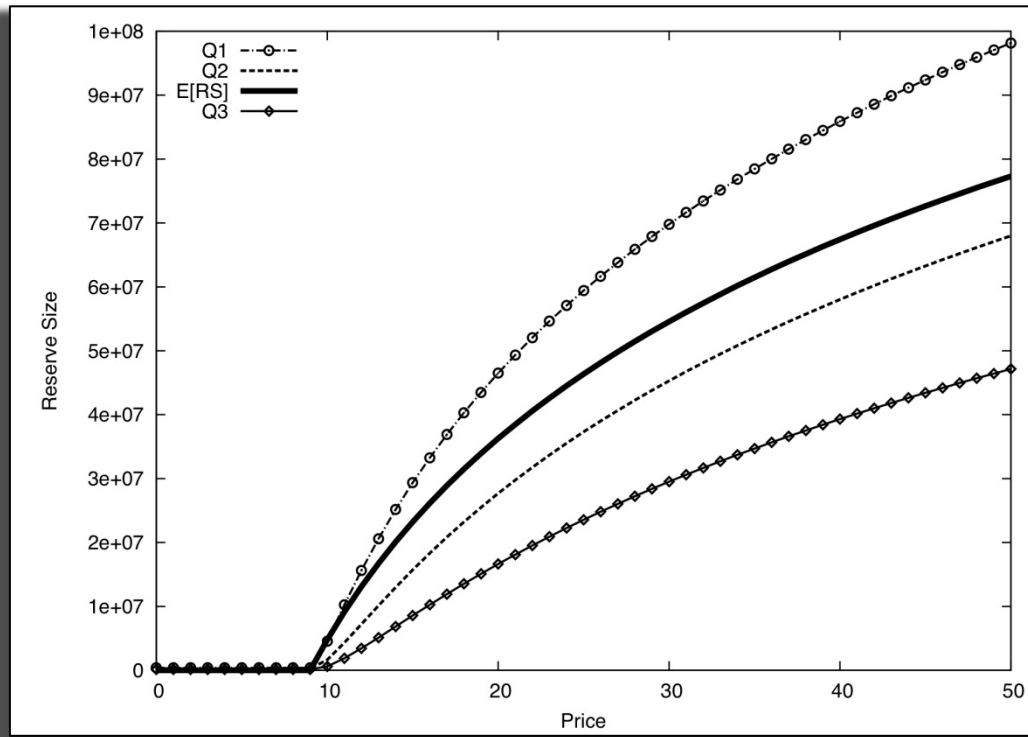
# Output: Optimal Decision



# Output: Decision Probability



# Output: Reserve Size Estimation



# The RVOM Flexibility

- Advanced algorithms mean running times are fast
- Handle multiple ore prices
- Unlimited number of operational decisions
- Easily vary economic parameters
- Compatible with the Gemcom Whittle<sup>TM</sup>

# Underpinning Science

- The RVOM has risen out of other mathematically similar scientific investigations (Fluid Dynamics, Computational Finance & Optimal Stochastic Control)
- Partial Differential Equations allow for fast computations, high accuracy and sensitivity analysis
- Prices are modelled as stochastic diffusions (e.g. GBM, CIR)
- Broad team expertise
- ‘The Expected Lifetime of an Extraction Project’, Proceedings of the Royal Society A, 2011

# The Feynman-Kac Framework

$$u(x) = E_x \left[ e^{-cr} f(X_r) + \int_0^r e^{-cu} g(X_u) du \right], \quad (2.1)$$

where  $f$  and  $g$  are functions to be defined,  $c$  is a constant,  $X_t$  is an Ito diffusion in  $\mathbb{R}^n$  such that

$$dX = b(X) dt + \sigma(X) dB, \quad (2.2)$$

# The Feynman-Kac Framework

$$\left. \begin{aligned} Lu(x) - cu(x) &= -g(x) && \text{in } H \\ \lim_{x \rightarrow y} u(x) &= f(y) && \text{for } y \in \partial H, \end{aligned} \right\}$$

$$L \equiv \sum_{i,j=1}^n a_{ij} \frac{\partial^2}{\partial x_i \partial x_j} + \sum_{i=1}^n b_i \frac{\partial}{\partial x_i}$$

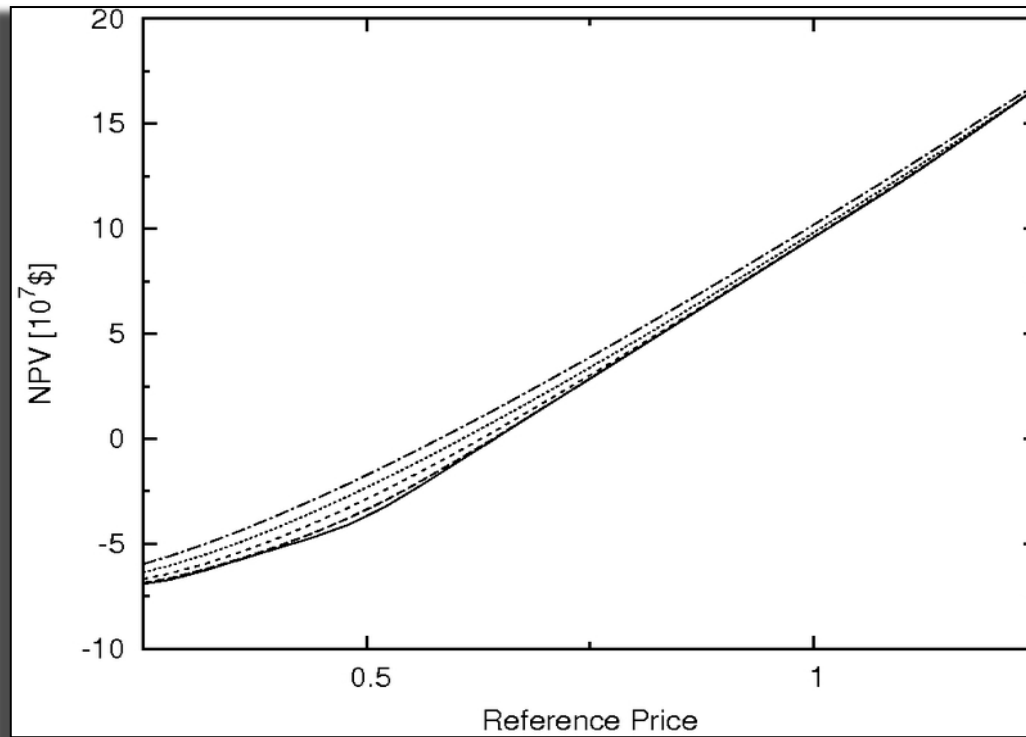


# Mine Valuation

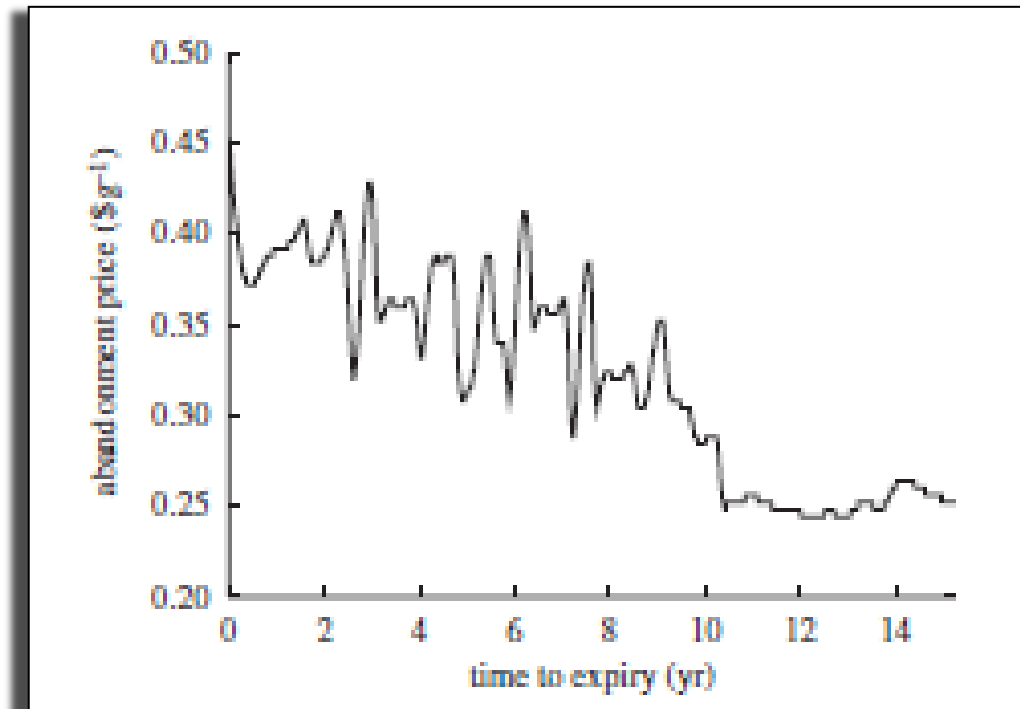
$$\frac{1}{2}\sigma^2 S^2 \frac{\partial^2 V}{\partial S^2} - \frac{\partial V}{\partial \tau} - q \frac{\partial V}{\partial Q} + \mu S \frac{\partial V}{\partial S} - rV + qGS - \epsilon_P - \epsilon_M = 0,$$

$$\begin{aligned} V &= -C \text{ on } S = S^*, \\ V &= 0 \text{ on } t = T, \\ V &= 0 \text{ on } Q = 0, \\ V &\sim S \text{ as } S \rightarrow \infty \\ dV/dS &= 0 \text{ on } S = S^* \end{aligned}$$

# Output: Valuation



# Output: Optimal Decision

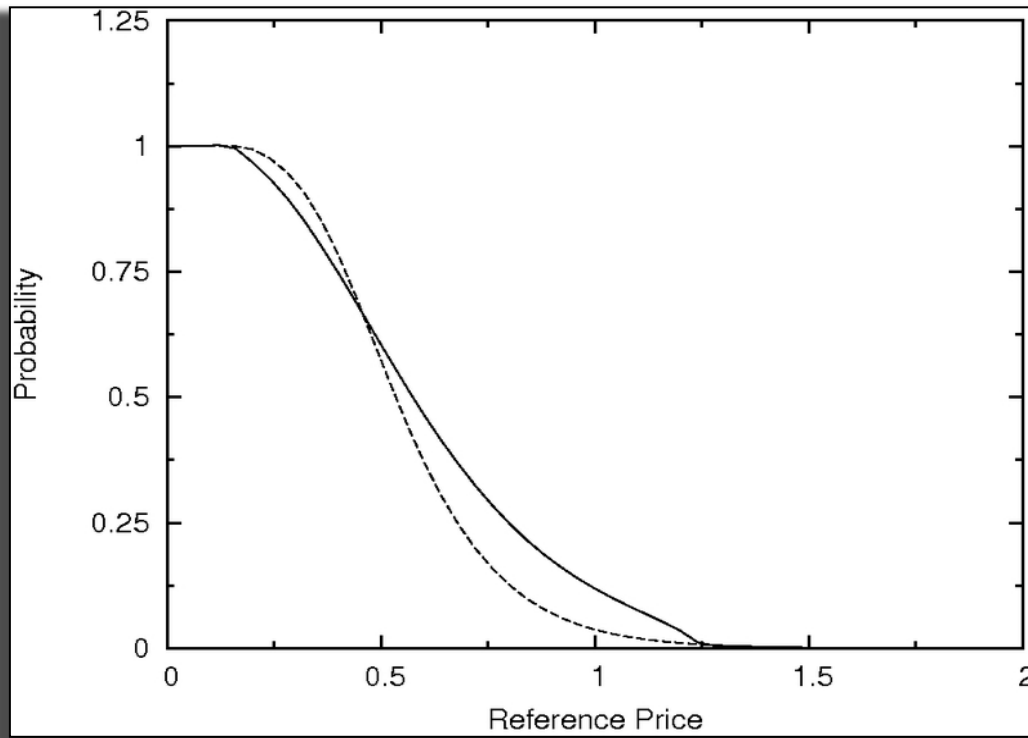


# Decision Probabilities

$$\frac{1}{2}\sigma^2 S^2 \frac{\partial^2 P}{\partial S^2} - \frac{\partial P}{\partial \tau} - q \frac{\partial P}{\partial Q} + \mu S \frac{\partial P}{\partial S} = 0,$$

$$\left. \begin{array}{l} P = 0 \quad \text{on } S = S^*, \\ P = 1 \quad \text{when } \min\{Q, \tau\} = 0 \\ P \rightarrow 1 \quad \text{as } S \rightarrow \infty. \end{array} \right\}$$

# Output: Decision Probability



# Mining Decisions & Connected Graphs

	Normal	Abandon
Normal	XX	\$10m
Abandon	XX	XX

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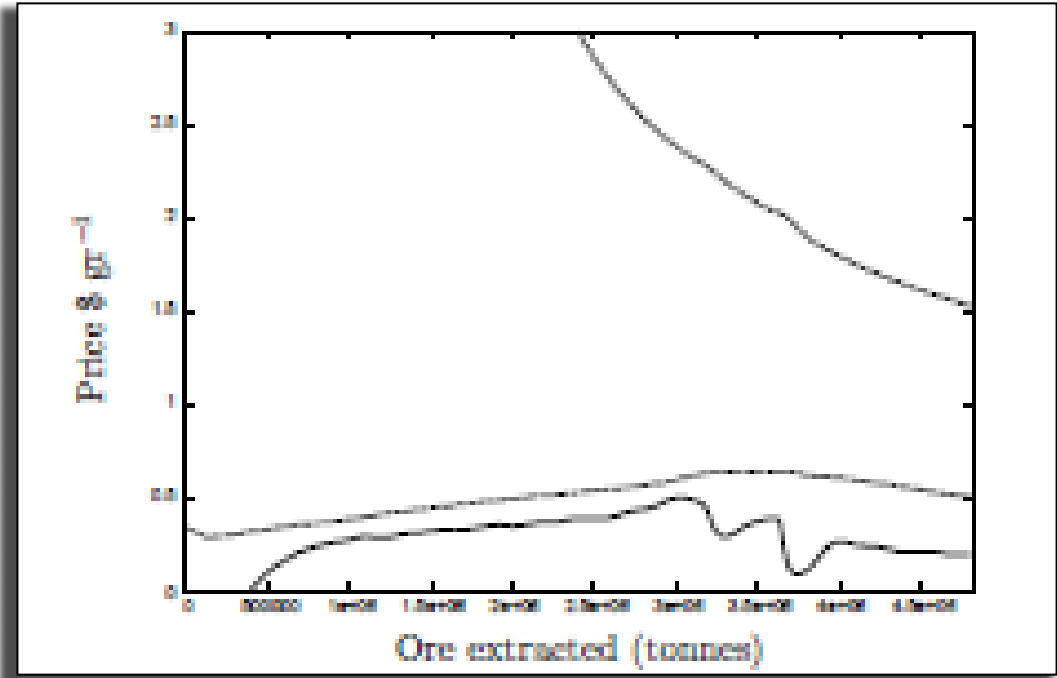
	Normal	Abandon	Expand
Normal	XX	\$10m	\$15m
Abandon	XX	XX	XX
Expand	\$5m	\$20m	XX

# Mining Decisions & Connected Graphs

	Normal	Abandon	Expand	Mothball
Normal	XX	\$10m	\$15m	\$10m
Abandon	XX	XX	XX	XX
Expand	\$5m	\$20m	XX	\$10m
Mothball	\$5m	\$8m	\$10m	XX



# Overlapping Domains



# Hitting Probabilities with Hysteresis

$$\frac{1}{2}\sigma^2 s^2 \frac{\partial^2 P^k}{\partial s^2} - \frac{\partial P^k}{\partial \tau} - q_k \frac{\partial P^k}{\partial q} + \mu s \frac{\partial P^k}{\partial s} = 0 \quad \text{on } L_k,$$

$$P^k(x) = 0 \quad \text{on } q = 0,$$

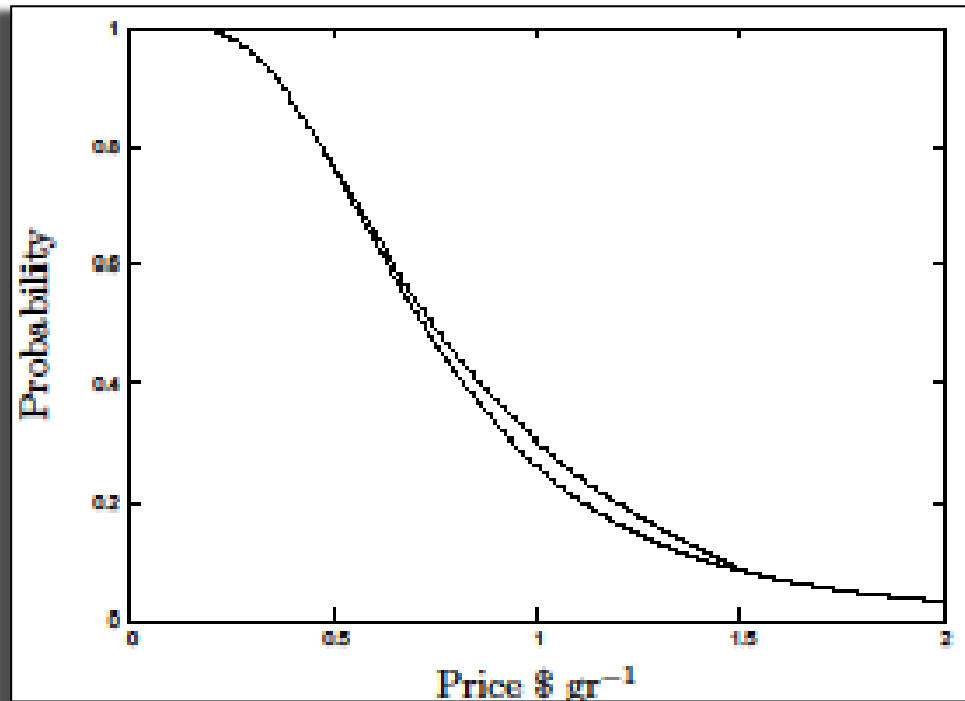
$$P^k(x) = 0 \quad \text{when } t = T,$$

$$P^k(x) \rightarrow 0 \quad \text{as } s \rightarrow \infty,$$

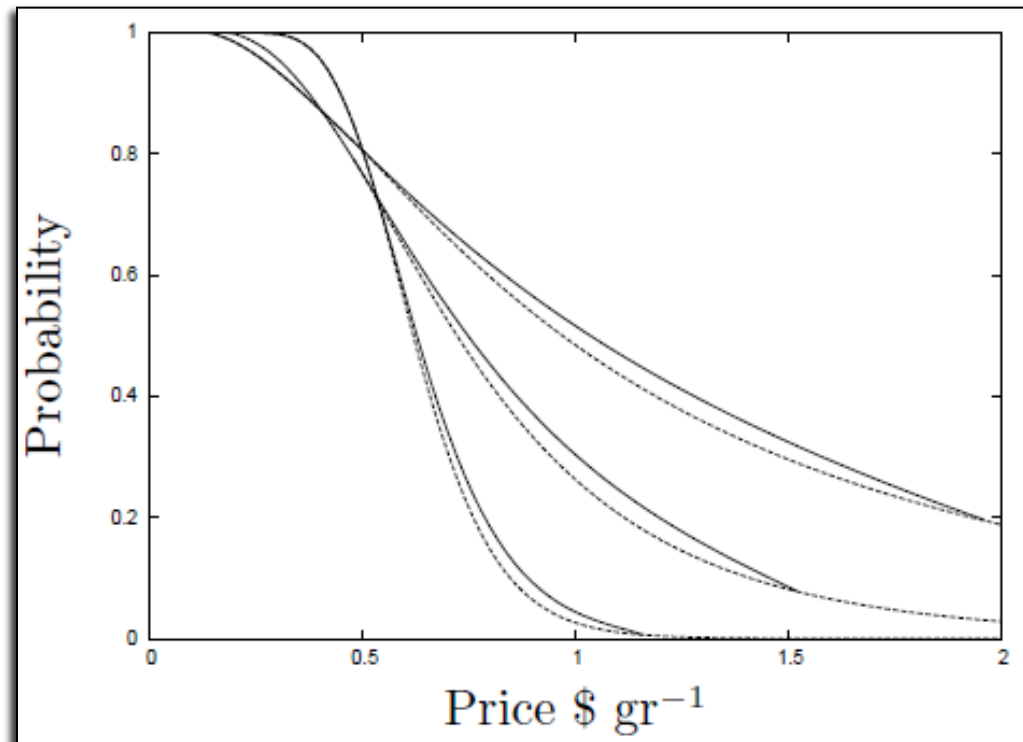
$$P^k(x) = 1 \quad \text{when } x \in A,$$

$$P^k(x) = P^{1-k}(x) \quad \text{when } x \in \partial L_k \cap L_{1-k},$$

# Hitting Probabilities with Hysteresis



# Hitting Probabilities and Volatility



# Optimal Regulation

## Objectives:

- Regulator wants to reduce the probably of a mining company terminating an operation early (World Bank report, Otto 2010)
- The company wants to maximise their valuation

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- Regulator wants to reduce the probability of a mining company terminating an operation early (World Bank report, Otto 2010)
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## Controls:

- Regulator sets the size of the early termination fee,  $K$
- The company controls when it abandons,  $S^*$

$$V = -C - K \text{ on } S = S^*$$

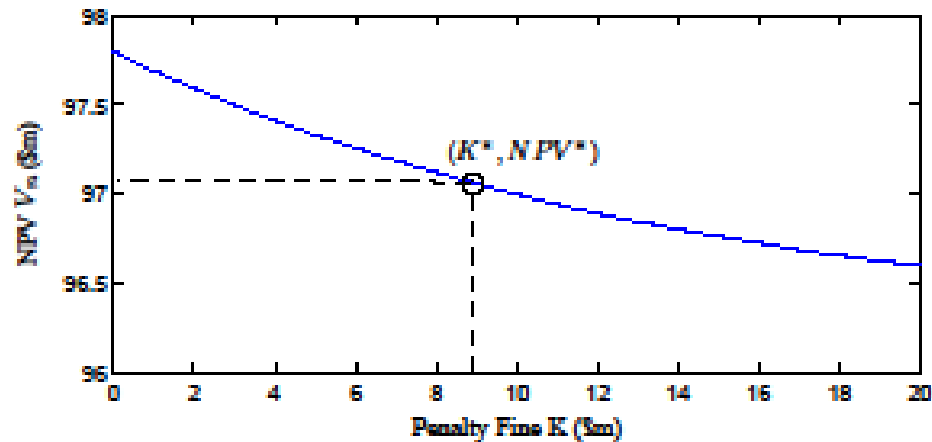
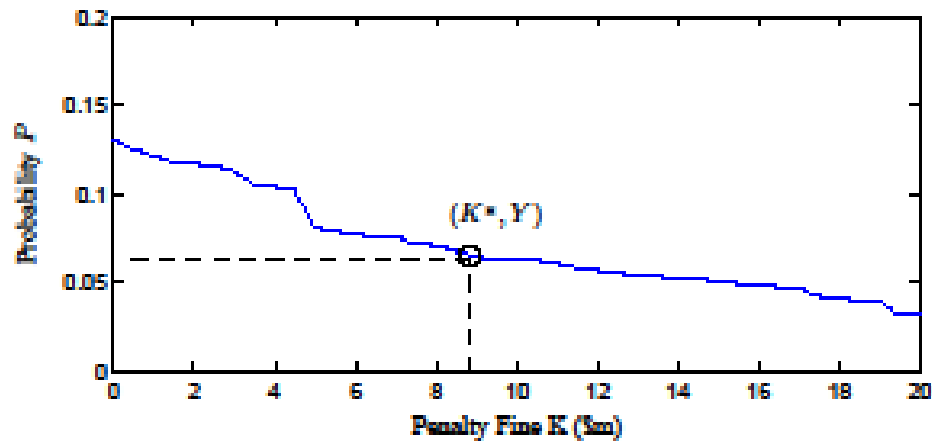
# Optimal Regulation

Three point process to finding this Nash Equilibria

1. Impose a level of fine, and find corresponding optimal company strategy
2. With this strategy, calculate the probability of entering the undesirable state
3. If the probability meets the criteria, finish. If not, update the value of fine, and return to 1.



# Optimal Regulation



# Summary

- The RVOM is an advanced Real Options software package
- Aids in mine scheduling, public reporting, risk analysis and increasing profits

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Constructed of:

- Brennan & Schwartz (1985)
- Feynman-Kac formula
- Semi-Lagrangian numerical technique

# References

- Evatt et.al. *The Resource Valuation and Optimisation Model: Real Impact from Real Options*. Application of Computers in the Minerals Industry (APCOM). 2011.
- Evatt et.al. *The Expected Lifetime of an Extraction Project*. Proceedings of the Royal Society A. 2011
- Evatt at.al. *Regulating Industries under Exogenous Uncertainty*. In review 2011. (Google it and 'Evatt').

# Thank you