



	Pre-Event Masterclass – Technology Innovation Focus Day * Tuesday, 6 <sup>th</sup> October 2015
8:30am	Registration and Morning Coffee
10:00am	Doing More with Less: Managing Efficiency under a Cloud of Low Commodity Prices
_	Learn the fundamentals of maximising resources coupled with practical tools that will enable you to
4:00pm	increase efficiency and tackle production challenges to enable business to run as usual.
	Getting more value from existing investments
	Monetising Data
	<ul> <li>Becoming more efficient in the short term though technology and data</li> </ul>
	<ul> <li>Realising cost savings and reducing costs but not productivity</li> </ul>
	Continued investment in ever more data collection technologies, without a focus on using data, will
	further reduce the industry's current utilisation rate of its data asset. An unvarnished guide to this new
	generation of technology, and its application to mines is needed.
	Dr Sean Dessureault
	Associate Professor, Mining and Geological Engineering, <b>University of Arizona</b> , United States
	President, Mining Information Systems & Operations Management (MISOM) Technologies, United
	States
	Dr Sean Dessureault is an Associate Professor in the Mining and Geological Engineering department at
	the University of Arizona. He received a B. Eng. in Mining Engineering from McGill University in Montreal
	Canada, and a M.Sc. and Ph.D. from the University of British Columbia in Vancouver Canada. Dr.
	Dessureault worked at mines in throughout Canada during his education while also engaging in part-time
	consulting. His appointment to the University of Arizona began in January of 2002.
	Us together an Operations Management class, the only Engineering Systemath Powels was to
	He teaches an Operations Management class, the only Engineering Sustainable Development course in the College of Engineering, as well as a Mining Technology class. His academic appointment is in
	the College of Engineering, as well as a Milling Technology class. His academic appointment is in the Mining and Geological Engineering department within the College of Engineering of the University
	of Arizona.
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Conference Day One * Wednesday, 7 <sup>th</sup> October 2015		
8:30am	Registration and Morning Coffee	
9:00am	Welcome from Beacon and Resourceful Events	
9:10am	Welcome Remarks From the Chairperson	
	Feroz Ashraf, CEO, Uranium One, Canada	
9:20am	Keynote Presentation	
	Wearable, Drone, and Other Technology You Did Not Know You Need	
	Daniel Koffler, Senior Manager, Emerging Technology, Rio Tinto	
	CTO/ Senior Principal Advisor – Operations Teachnology, <b>Rio Tinto</b>	
9:50am	Mining's Next Performance Horizon: Capturing Productivity Gains from Innovation	
	Why technical innovation should be at the very top of your priority list	
	Finding a happy medium: User experience vs corporate culture and the decision maker	



	The leading mining gathering to explore strategies and tech	nologies to optimise operations and save money
	Why the mining industry is moving forward in	the world of technical innovation
	Richard Sellschop, Expert Partner, MineLens, McKins	ey & Company
10:20am	m <u>Keynote Panel</u>	
	Goldcorp-Éléonore Mine: Reducing Operational Costs & Optimizing Production with Ventilation  Management  Managing ventilation infrastructure	
	Utilization of VoD system & instrumentation technology	
	<ul> <li>Fan ventilation design &amp; models</li> </ul>	
	<ul> <li>Ventilation-On-Demand savings results</li> </ul>	
	System integration & installation	
	Pascal Morin, Technology and Communications Manager, Goldcorp	
	Michel Massé, President, Simsmart Technologies	
	Phil Blankenship, Technical Sales Manager, Howden I	North America
11:00am	Networking Coffee Break	
11:30am	Connected Mine: Transforming the Way Mines Work	
	Mines invest significantly in information systems that	
		ata assets remain locked in discrete systems resulting
	in suboptimization of data that could benefit other op	· · · · · · · · · · · · · · · · · · ·
	will discuss the new, integrated Connected Mine appr technology from remote sensing systems to productive	·
	about implementing a single information system to en	
	to make the best possible decisions for the business.	npower an professionals in the mining environment
	Glenn Kerkhoff, Regional Business Director, Trimble I	Mining
12:00pm	Boliden's Approach and Vision for a Mine Operation	
	Outlining Boliden's MOC to control and manage daily shift activities in an optimal way – How has	
	this fared in the past year?	g,
	How does Boliden utilize autonomous and remote controlled equipment?	
	<ul> <li>Analyzing operative and prototyping in conju</li> </ul>	
	Arne Renstrom, Senior Project Manager, Boliden	
12:30pm		
	<ul> <li>Original analogue system: History and associa</li> </ul>	ted challenges
	<ul> <li>Underlying reasons for updating the system: Aligning people and processes</li> </ul>	
	<ul> <li>Challenges: Cultural buy-in, the learning curve</li> </ul>	e, change management
	<ul> <li>Larger business impact since conversion: ROI</li> </ul>	and larger corporate impact
	David Klaas, Chief Controls Engineer, PotashCorp	
1:00pm	Panel Discussion	
	How will OT, IT and IOT impact operations? What are	
	their strategy and implementing new technologies to	o enhance production and save money?
	Moderator:	
	Feroz Ashraf, CEO, Uranium One, Canada	
	<u>Panelists:</u> Nathan Flesher, Director of Operations, MineLens	
	•	nd Materials OSIsoft
	Perry Zalevsky, Industry Principle – Mining, Metals and Materials, OSIsoft  Arne Renstrom, Senior Project Manager, Boliden	
1:30pm	Networking Lunch	
1.50pm	Stream A: Optimizing Your Extraction Processes to	Stream B: Optimizing Your Asset Management and
	Enhance Your Productivity and Lower Costs	Loading & Hauling Processes So that Your
		Organization Can Reduce Downtime and Enhance
		Productivity



	The leading mining gathering to explore strategies and techn	nologies to optimise operations and save money
	Stream Chairperson	Stream Chairperson: Richard Sellschop, Expert
		Partner, MineLens, McKinsey & Company
2:30pm	Convergence of IT & OT: Providing the Benefit of	The Technical Information System as a Critical
	Improvement to Mining Operations	Component to Core Mining Business Functions
	<ul> <li>Optimising the traditional mixed technology</li> </ul>	<ul> <li>Optimizing data collection, management,</li> </ul>
	landscape and associated data uses	and use
	<ul> <li>Making use of the opportunity go</li> </ul>	Data interchange standardization
	unconventional with the integration of IT	Foundation technology selection and
	systems to support operation technology	implementation
	(OT) system selection and their	Automation opportunities and autonomous
	implementation	technologies
	<ul> <li>Learning from the experiences of</li> </ul>	Technical training and skills development
	companies with an advanced integration of	Support (application, vendor relationship
	IT/OT landscape, which helps drive business	management, stakeholder management)
	and cross-site synergies	Dr Sean Dessureault, Associate Professor / Director
	Pascal Morin, Technology and Communications	Mine Intelligence Research Group, <b>University of</b>
	Manager, <b>Goldcorp</b>	Arizona
3:00pm	Drill Blast Downstream Contribution to the	What Impact Has the Current Climate Had on Asset
3.00pm	Bottom-Line: Utilizing Continuous Photo	Management?
	Analysis of Fragmentation as a Blast / Crush	_
	Improvement Tool - A Case study of the	How has the current price of commodities  imported spand on asset management?
	Lafarge NA Ravena site	impacted spend on asset management?
		What are some of the innovative solutions
	Introducing a new methodology of improving drill	organisations are employing to combat
	blast downstream contribution by:	this?
	Presenting a mining dashboard that collects	How are technical directors, innovators and
	data by utilizing an automated	maintenance and operations getting buy-in
	fragmentation photo analysis system	from the executive corporate body?
	Benchmarking the drill/blast process;	Illustrating the business case: Why
	monitoring the work being done by the	innovation in asset management is more
	primary crusher; and measuring gradation	crucial than ever
	changes in the crusher feed resulting from	Moderator:
	changes in drill/blast	Anthony Vaccaro, CFA, MBA
	Measuring the subsequent changes in	Group Publisher, The Mining Group
	further size reduction done by the primary	Glacier Media (GVC-T)
	crusher	Panelists:
	Ran Tamir, Quarry Manager, Lhoist	Joseph Ashun, Senior Manager Global Maintenance
		Systems and Data, Barrick Gold
		Gordana Slepcev, Manager – Technical Services,
		Anaconda Mining
		<b>Luke Jalsevac</b> , Director, Business Optimization,
		Kinross Gold
3:30pm	Networking Coffee Break	
4:00pm	Crushing, Conveying and Grading: How Do You	Project Value Assurance – Bringing a Business Lens
	Decide where to Prioritize Optimization to Increase	to Technical Projects
	Efficiency in the Processing Stages?	An overview of various tools used to bring
	<ul> <li>How can you achieve maxima efficiency in</li> </ul>	value assurance to projects
	your crushing process?	Putting business components into the fore
	<ul> <li>How do you decide what grading methods</li> </ul>	of technical plans to avoid wasted effort
	you should be using?	and expense

Optimizing internal resources and managing

timelines to ensure projects can be

How do you decide which technologies are

right for your mine? Evaluating high-



	pressure grinding roll mills, gravity and	operationalized
	electromagnetics, pre-concentration of ore	Luke Jalsevac, Director, Business Optimization,
	at mine operating faces and in situ leaching	Kinross Gold
	and processing	
	<ul> <li>Examining the value of in-pit crushing and</li> </ul>	
	conveying and whether it is justified for	
	your company's operations: Analysing	
	determining factors such as rock type, size,	
	looseness and sequence	
	Paul Chawrun VP Technical Services Teranga Gold	
4:30pm	Deploying Medium Term Underground Coal Mine	Effectively Using Mine Grade Control to Optimize
	Equipment through Mathematical Modelling	Operations – The Pine Cove Experience
	<ul> <li>Determining the factors that influence the</li> </ul>	<ul> <li>Increasing gold grade and recovery while</li> </ul>
	deployment of resources	decreasing dilution
	<ul> <li>Formulating a mixed integer programme for</li> </ul>	<ul> <li>Data analysis of blasthole and what it</li> </ul>
	the placement of assets	means
	<ul> <li>Performing analyses to identify the best</li> </ul>	<ul> <li>Pit mapping and understanding controlling</li> </ul>
	positioning of equipment	feature/structures and mineralization
	Vijay Banty, Operations Manager, Tata Steel	Gordana Slepcev, Manager – Technical Services,
		Anaconda Mining
5:00pm	Chairman's Closing Remarks	Chairman's Closing Remarks
		Richard Sellschop, Expert Partner, MineLens,
		McKinsey & Company
5:10pm	End of Day One	·

Conference Day Two * Thursday, 8 <sup>th</sup> October 2015		
8:00am	Registration and Morning Coffee	
9:00am	Remarks from the Chairperson	
Developii	ng a Robust Strategy on Operational Excellence and Optimization Across the Value Chain	
9:10am	Keynote Presentation:	
	How Can You Optimize the Project Management Capabilities of Your Organisation so that You Can Mitigate Against Cost Overruns and Project Failures?	
	Implementing strategies to enable you to build a global risk management capability in your organisation	
	<ul> <li>Determining ways to develop a well-defined project execution plan so that you can stay abreast of all deliverables effectively</li> </ul>	
	<ul> <li>Examining mitigation strategies for specific challenges such as remote locations, lack of trained resources and capacity constraints</li> </ul>	
	<ul> <li>Assessing the optimum way of integrating CSR as part of your project development plan</li> </ul>	
	<ul> <li>How can you optimize the transition from construction to commissioning and to extraction so as to maximize your profitability?</li> </ul>	
	Feroz Ashraf, CEO, Uranium One, Canada	
9:40am	Keynote Presentation 1: Smart Mining Complexes and Value Chains: A technological perspective on	
	risk management and sustainability	
	Roussos Dimitrakopoulos	
	Canada Research Chair (Tier I)	
	Sustainable Mineral Resource Development and Optimisation	
	Uncertainty	
	Director of the COSMO Laboratory, McGill University, Montreal, Canada	



- A mining complex may be seen as an integrated business starting from the extraction of materials to a set of sellable products delivered to various customers and/or the spot market.
- Underlying uncertainties (stochasticity) related to the materials produced from the mines and the metal's spot market price are critical facets of this integrated business.
- New optimization technologies maximize shareholder value, manage risk intelligently and address pertinent aspects of sustainability.
- Improve reliability in an operation meeting production forecasts.
- Generate larger amounts of metal to be produced from the same mineral resource due to improved ability to understand spatial connectivity of high-grade materials.
- Higher economic value than with existing approaches due to the ability of new smart technologies to directly manage risk

#### 10:10am | Innovation in the Arctic Environment

Steven Bowles, Manager, Mining Operations and Technical Service, Mine Raglan, Glencore

### 10:40am | IoT services enabled by integrated Wi-Fi networks

IoT services will become more widespread in 2015 and enterprises will need to ensure their Wi-Fi networks are up for the challenge

- Connect endpoints above and below the ground in real-time
- Seamless connectivity to manage the networks from one central location
- Keeping track of your assets underground

Mark Gelsomini, Corporate Director – IT, Dundee Precious Metals

#### 11:10am | Networking Coffee Break

#### 11:40pm | The Promine Mine Planning Process: From Concept to Drawings to Charts

- Creating a superior mine design
- Scheduling the mining activity
- Getting the essential numbers to track progress
- Following up on the progress to attain project goal realisation

#### Yvan Dionne, CEO, Promine

Shaun Gage, Mine Manager, Canada, Fluorspar

# 12:10pm Get the Complete Picture: How Barrick Implemented an Enterprise-wide Trimble Mine Management Reporting System Across Multiple Mining Operations

Barrick Gold selected the Trimble Mine Management Reporting System to standardize on one central data source of KPIs and business metrics used across 10 operations and its Toronto head office. This case study will review:

- The goals, developing requirements, designing to specifications
- Consensus building to accelerate adoption
- Implementation milestones and initial result

## David Prance, Director of Business Development, Trimble Mining

## 12:40pm | Integrated Operations Intelligence - The Foundation for Optimization

Optimization means many things to many different people. In this presentation, we will focus on the value of integrating operational data from many different sources, to create actionable information with context. This could include establishing KPI's for Production Energy Optimization, which provides insight into relationships between Production, Inventory, Quality, Energy Events/Consumption, Downtime - and conformance to plan. This is the foundation upon which a more comprehensive Optimization solution can be used to break down operating silos, and multiple planning horizons within a mining resource-to-market value chain. You will see several examples of where this has been done, and the business case for embarking on a program to gain 'Operations Intelligence'.

Keith Donovan, Director, Business Development - Optimization Solutions, Schneider Electric

1:00pm | CAPEX to OPEX



	Being ready for operations
	Financial challenges
	Equipment reliability vs a reliability culture
	Developing a reliability culture in a CAPEX phase
	Doing the right things at the right time
	Serge Mathieu, President, PROSYGMA
1:20pm	Networking Lunch
2:20pm	
	Case Study Presentation 2: Application of stochastic mine optimization technique for determining
	optimal open pit to underground mining transition depth at a large gold mine
	Produce mine plan which substantially increases value and mitigates risk
	Address key issue of ore production deficiency throughout life-of-mine
	Observe benefits of stochastic mine planning over traditional methods
	<ul> <li>Make well-informed strategic decisions using state-of-the-art mine optimization techniques</li> </ul>
	James MacNeil
	Senior Research Assistant
	COSMO
	Stochastic Mine Optimization Laboratory
Technical	Efficiency within Operations and HSE
2:50pm	Anaconda Mining Inc: A Growth Oriented Gold Producer in Newfoundland
	<ul> <li>Extending the life of Point Rousse project by over ten years</li> </ul>
	<ul> <li>How we doubled project production to 30,000 oz by expansion and development</li> </ul>
	<ul> <li>Increasing company annual production via mergers and acquisitions</li> </ul>
	Dustin Angelo, CEO & President, Anaconda Mining
3:20pm	Networking Coffee Break
3:50pm	Nordgold's Efficiency Programme in West Africa
	<ul> <li>Creating integrated capital project delivery systems and process</li> </ul>
	<ul> <li>Optimising traditional mixed technology landscape and associated data uses</li> </ul>
	<ul> <li>Driving business and cross-site cooperation through the application of best-practice systems</li> </ul>
	integrations practices
	Yury Lopukhin, Senior Financial Manager, Nordgold
4:20pm	Chairman's Closing Remarks
4:50pm	End of Day Two and Close of Conference
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Post-Conference Masterclass – On-site Mine Optimization Strategy* Friday, 9 <sup>th</sup> October 2015	
8:30am	Registration
mine plar evidence	decisions made with limited information carry higher financial risk. Software that optimizes alternative as can be used to explore a wider range of options in a consistent and thorough manner, to support based strategic decision-making. How can the Schedule Optimization Tool (SOT) inform the strategic of underground mines?
Morning	session hosted by Lorrie Fava, VPO Director, MIRARCO / President, Revolution Mining Software
9:00am	Strategic Mine Planning
	Decision-support in mine planning
	Optimization methodologies: benefits and limitations
9:45am	Mine Schedule Optimization
	The Schedule Optimization Tool (SOT)



	Schedule optimization integrated into the planning cycle	
	Metrics: NPV, cash flows, utilization, mine life	
10:30am	Networking Coffee Break	
11:00am	Scenario Evaluation	
	Scenarios: fleet size	
	Sensitivity analysis: operating costs	
	What-If analysis: potentially-economic material	
	Timing decisions: capital expenditures	
11:45am	Robust, Optimized Mine Plans	
	Assessment of robustness	
	Enhancing robustness	
12:30pm	Networking Lunch	
	g the mine planning process by utilizing industry best-practices and recent sector innovations so that you	
can begin	the mining value chain cost-effectively	
-	Session Workshop leader: Alexander Hagan, Technical Services Director, Nordgold	
1:30pm	How can you utilize stochastic mine planning techniques to enhance mine project valuations?	
	Assessing the value in using multiple probable models when estimating orebody projections	
	<ul> <li>How should you utilize accurate uncertainty estimations when planning the value of a minesite?</li> </ul>	
	Examining the benefits over single precise estimations	
	Examining the uncertainty of ore deposits and identifying the value in such uncertainty for	
	effective mine projections	
	How can you effectively use models of uncertainty in open pit and underground mining scenarios	
	when optimizing the mine planning process?	
2:15pm	Assessing the crucial elements in the mine planning stage which will enable you save money	
	Discerning the key differences in short, mid and long term mine plans	
	<ul> <li>Integrating fleet selection studies, feasibility and pre-feasibility studies, scheduling, resource</li> </ul>	
	optimization, block and margin ranking studies and more	
	Determining when cost reduction and productivity optimization studies should be incorporated	
2.22	into your mine plan	
3:00pm	Networking Coffee Break	
3:30pm	Incorporating simulation strategies in your organisation so that you can map out all contingencies	
	when in the mine planning stage	
	How should you build customized simulations for your mine-site?	
	How can you effectively utilize simulation services to provide data on stockpile qualities and	
	sizes, truck movements and more, which span the entire life of mine?	
	To what extent can you use simulation capabilities to plan for exogenous events such as weather	
4.45	and asset breakdown?	
4:15pm	Building best-practice processes to control and manage your cash flow	
	How can you most effectively manage your cash flow in an environment of fluctuating	
	commodity prices?	
	Implementing mine planning assumptions which are adaptive to changes in the market so that	
F-00	you can quantify the NAV	
5:00pm	End of Workshop Day	